Project Summary

Project Background
ETF works in Macedonia since 1996 in the areas of vocational education and training (VET), adult learning and labour market (LM) programmes. Policy advice to the Ministry of Education and Ministry of Economy has been another important component of ETF's work.

In Turkey the ETF was requested in 2001 to support the redesign of EU HRD programmes and has since been very much involved in the content monitoring and review of large-scale EC HRD and LM programmes and an institutional building project.

Project Objectives
The objectives of the evaluation were to provide ETF with:
- an objective assessment of its activities in Turkey and FYR of Macedonia in terms of relevance, added value, efficiency, effectiveness, impact and sustainability
- recommendations for ETF future activities based on lessons learned

Project Activities
The evaluation consisted of collection and analysis of data (both quantitative and qualitative), definition of detailed evaluation question against the evaluation criteria, (semi-structured) interviews and observation.
- Analysis of data and brief report
- Visit to ETF and interviews with country managers; short presentation
- Inception Report containing evaluation questions and work plan
- Field visits to Turkey and Macedonia, meetings with stakeholders
- De-briefing at EC in Brussels
- Draft Final Report, feedback seminar, comments, Final Report

Implementation Features
Reference frame were the six evaluation criteria (Relevance, Added Value, Efficiency, Effectiveness, Impact, Sustainability) whereby the emphasis was placed on the latter two. The Final Report considered the various comments and a note on the feedback seminar was added as an Annex

Services Provided
- Assessment of ETF funded activities in the two countries
- Feedback seminar to disseminate and discuss the findings and recommendations
- Recommendations contributing to the formulation and design of ETF future activities and services